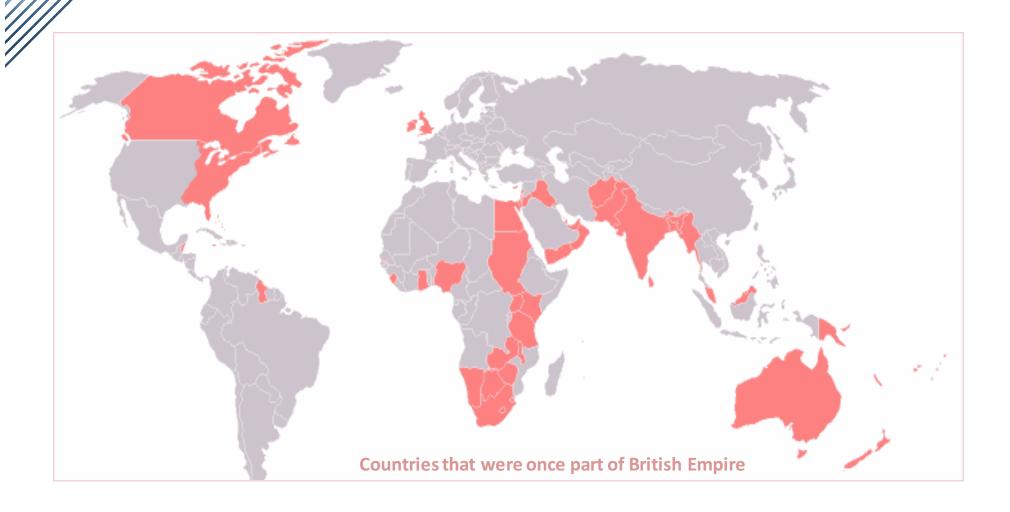




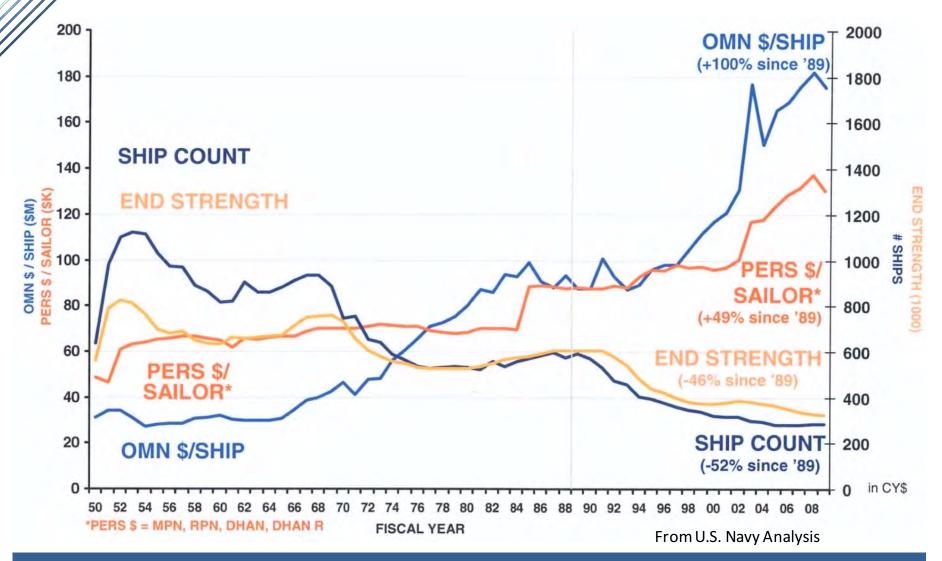
Global navies accompany global interests



Dutch, Spanish, and British had worldwide reach, combat credibility, access, and ability to maintain multiple "hubs"



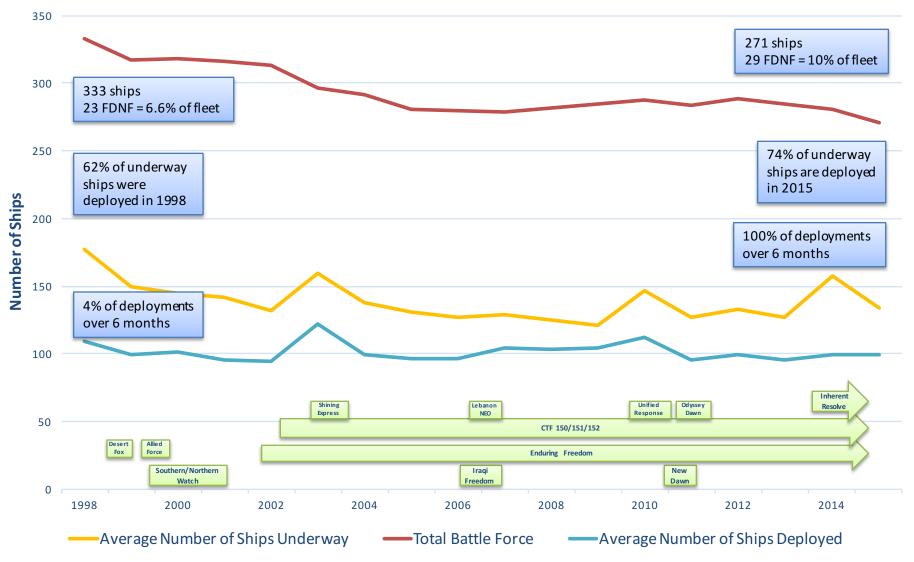
U.S. Navy forward deployed since WW II



Forward presence more difficult to sustain with shrinking fleet and costlier personnel & maintenance



Is the Navy nearing a "tipping point?"



A shrinking fleet sustaining 100 deployed ships since 1998

Marine Corps deployed at its limit today





SPMAGTF-South

Infantry Battalions 24

Artillery Battalions 9

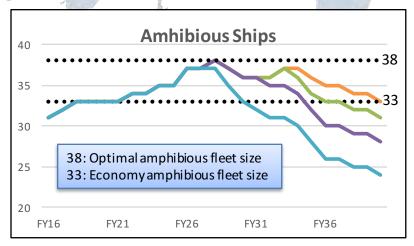
Tank Battalions 2

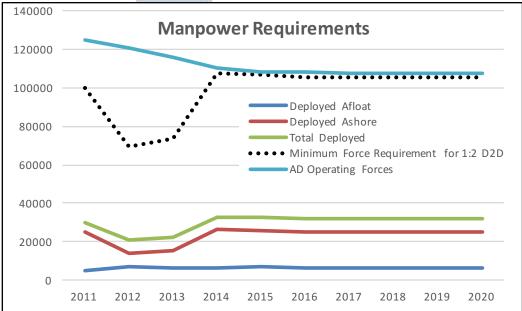
Combat Engineering Battalions 2

MARSOC Raider 3
Battalions

Assumes current OPTEMPO and budget levels above BCA caps









High OPTEMPO affecting readiness & morale

USS Essex unable to fulfill mission for 2nd time in seven months

By Matthew M. Burke Stars and Stripes Published: February 1, 2012 SASEBO NAVAL BASE, Japan - For the second

time in seven months, mechanical or maintenance issues have prevented the USS Essex from meeting a commitment at sea, Navy officials said Wednesday.

The 21-year-old flagship of the forward deployed Expeditionary Strike Group 7 was scheduled to depart several days ago for Cobra Gold 2012, an annual exercise with Thailand. The mission was scrapped due to an equipment failure.

Stars and Stripes Reports of degraded on U.S, Navy ships h vears, with the cond homeported ships d based in the U.S.

Maintenance for sor repeatedly delayed, according to a repor Government Accoun worse, the Navy has plan to deal with nee

Report: Maintenance of overseas-ported ships growing problem for Navy Ship crews face litany of maintenance problems

By Wyatt Olson

Sep. 21, 2014 - 06:00AM | 0 Comments

Recommend < 2



VIRGINIA BEACH, VA. — The atmosphere was one of frustration shrouded in uncertainties as 1,100 Navy and industry leaders discussed ways to provide maintenance and modernization to a surface fleet burdened by growing demand and diminishing funds.

Ma C -AAH

The Fleet Maintenance & Modernization

Congress Considers the Carrier 'Gap'

By Christopher P. Cavas 8:22 p.m. EST November 3, 2015

31st

Assessing the Fleet: The 2014 Navy Retention Study

By CDR Guy Snodgrass

On March 7, 2014, a selfdirected study was emailed to Vice Admiral Bill Moran, the U.S. Navy's Chief of Naval Personnel. Titled "Keep a Weather Eye on the Horizon: A Navy Officer Retention Study", the paper provided Vice Admiral Moran with a canary in the coal mine, describing a looming retention downturn using historical data and, perhaps most importantly,



timely and relevant information based on primary source interviews with hundreds of U.S. Navy Sailors,



NGTON - There is no US carrier of the Middle East, a situation that is of several years of high-tempo ope need to catch up on major mainten istain that pace. Carriers have been entral Command's operating area be time was in 2007 - but this particu n more so as the Navy has warned fic operating area.

mmitment to field two carrier strike oy should the need arise. Even if inding is restored, service leaders would be able to regain those opera

rmine both the LIS shility to deter

Gen. Paxton: Some Marine Units Operating at Less Than 1:2 Deployment-to-Dwell Ratio

By: Megan Eckstein March 27, 2015 9:17 AM

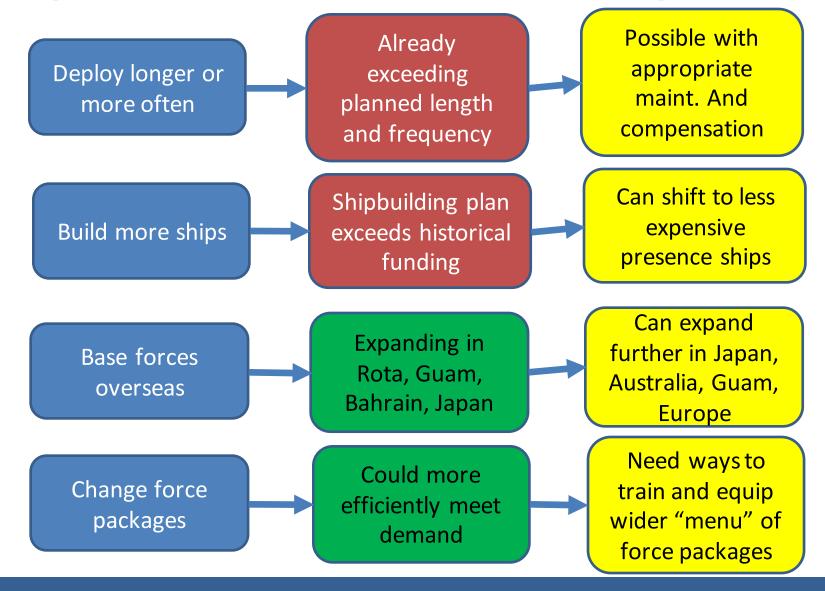


U.S. Marines with Special-Purpose Marine Air-Ground Task Force Crisis Response-Africa board an MV-22 Osprey during an alert force drill on Moron Air Base, Spain, March 13, 2015, US Marine Corps

WASHINGTON, D.C. — As much as the Marine Corps wants to increase its deployment-to-



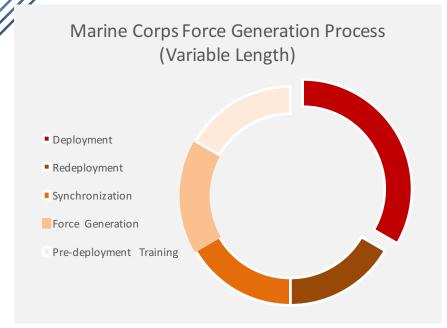
Options to sustain overseas naval presence

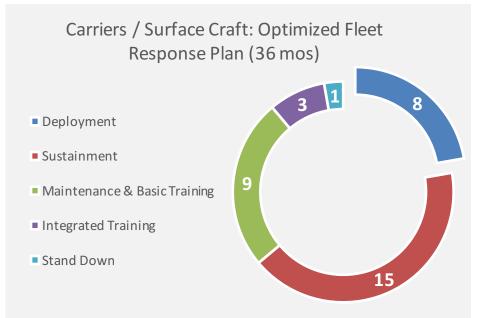


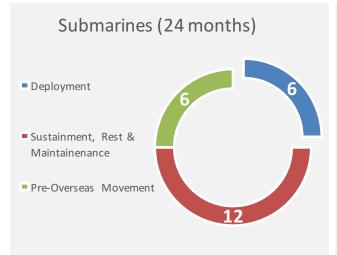
More shipbuilding a long-term answer, but forward basing could be expanded in near-term

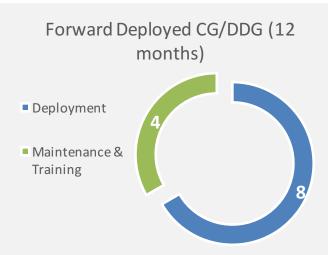


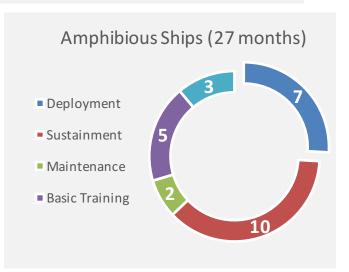
Naval forces rotationally train and maintain











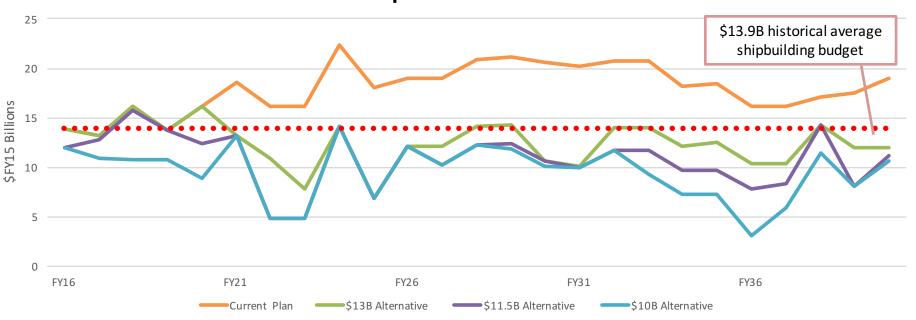
...but the Navy has been unable to execute its plans



Will the Navy be able to grow the fleet?

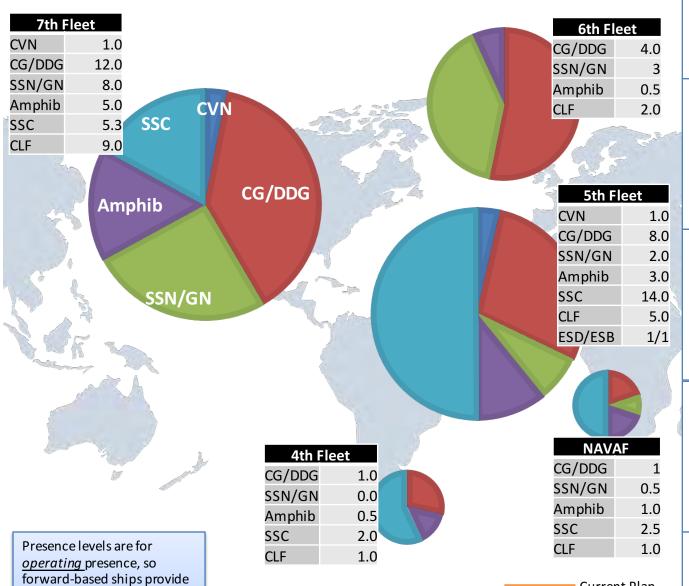
| | Navy Plan | | | \$13 Billion Alternative | | | \$11.5 Billion Alternative | | | \$10 Billion Alternative | | |
|---------------------------------|-----------|------|------|-----------------------------|------|------|-------------------------------|------|------|-----------------------------|------|------|
| | 2020 | 2030 | 2040 | 2020 | 2030 | 2040 | 2020 | 2030 | 2040 | 2020 | 2030 | 2040 |
| Carriers | 11 | 11 | 10 | 11 | 11 | 10 | 11 | 11 | 10 | 11 | 11 | 9 |
| Large Surface Combatants | 95 | 95 | 85 | 95 | 85 | 59 | 95 | 82 | 56 | 95 | 80 | 50 |
| Attack Submarines | 51 | 42 | 47 | 51 | 37 | 33 | 51 | 35 | 31 | 51 | 32 | 28 |
| Amphibious Ships | 33 | 36 | 33 | 33 | 36 | 31 | 33 | 36 | 28 | 33 | 33 | 24 |
| Small Surface Combatants | 33 | 52 | 56 | 33 | 27 | 28 | 33 | 25 | 23 | 32 | 23 | 20 |
| Total Battle Force | 304 | 312 | 302 | 304 | 274 | 224 | 304 | 267 | 210 | 303 | 257 | 191 |

New Ship Construction Costs



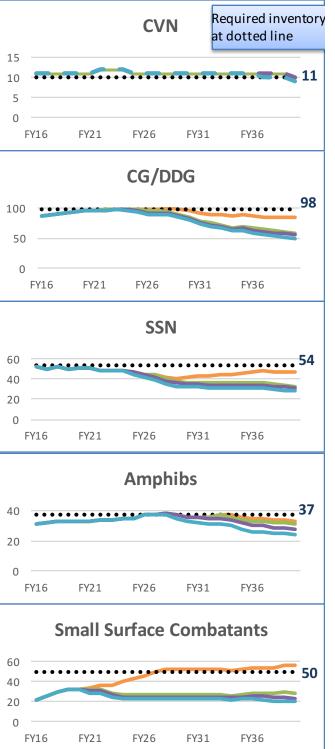
Navy's plan will require \$5-7B more than historical budget

Today's presence unsustainable

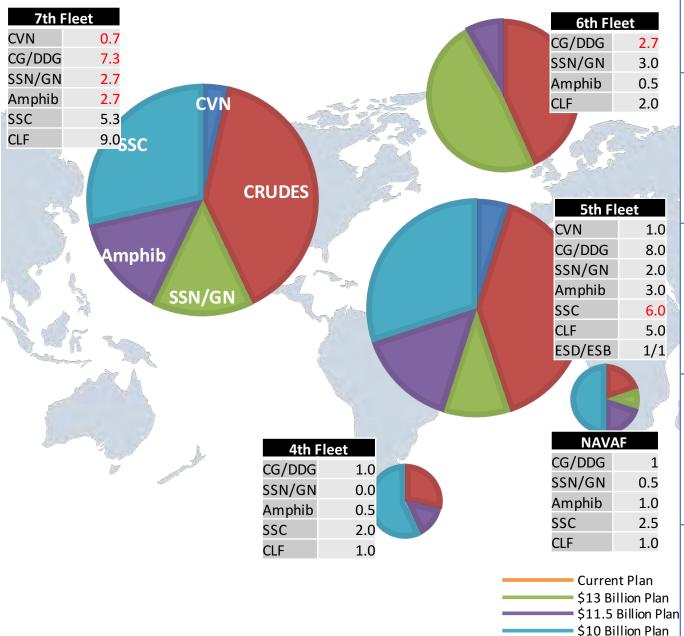


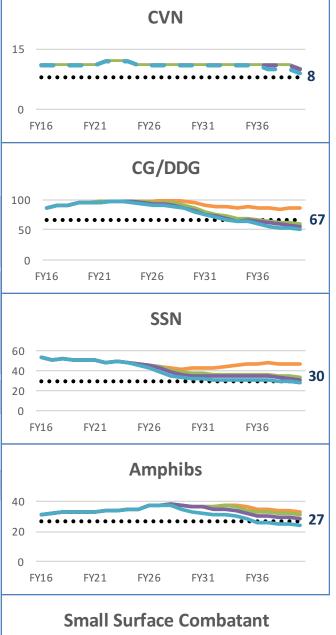
Presence levels are for operating presence, so forward-based ships provide 0.67 operating presence; this allows an "apples to apples" comparison between theaters and between forward basing and rotational deployment

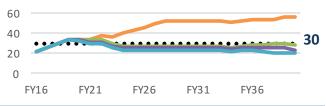
Current Plan \$13 Billion Plan \$11.5 Billion Plan \$10 Billion Plan



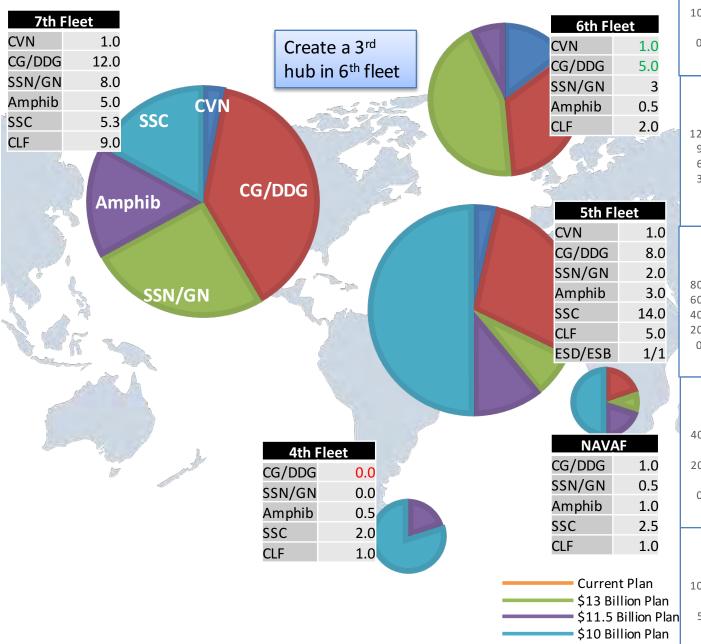
What historical funding can deliver

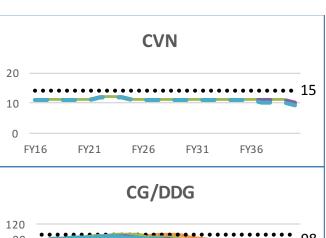


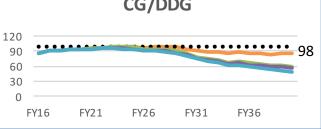


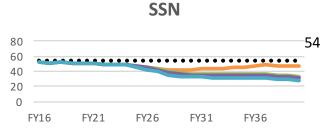


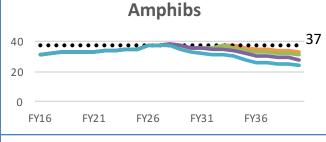
May need more Europe presence

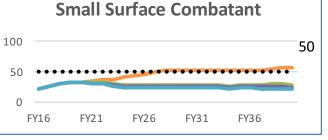






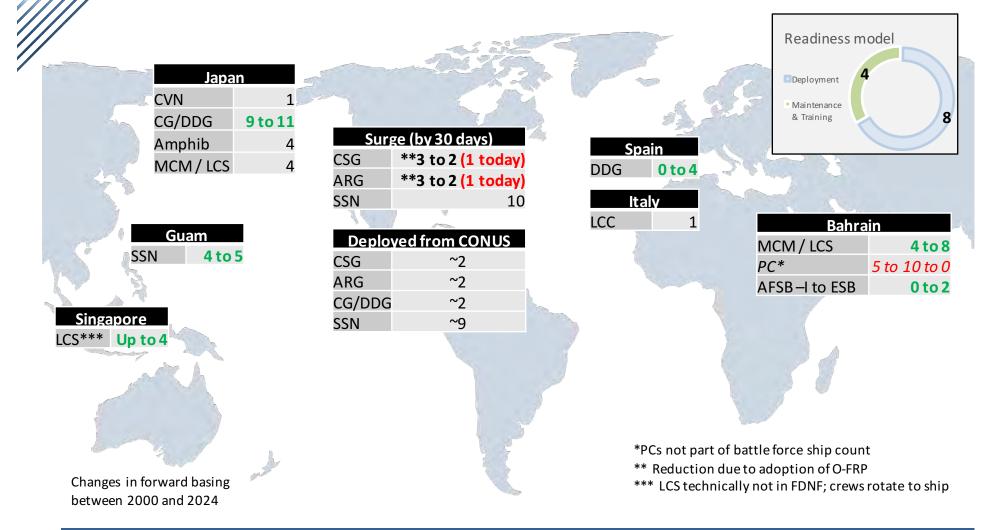






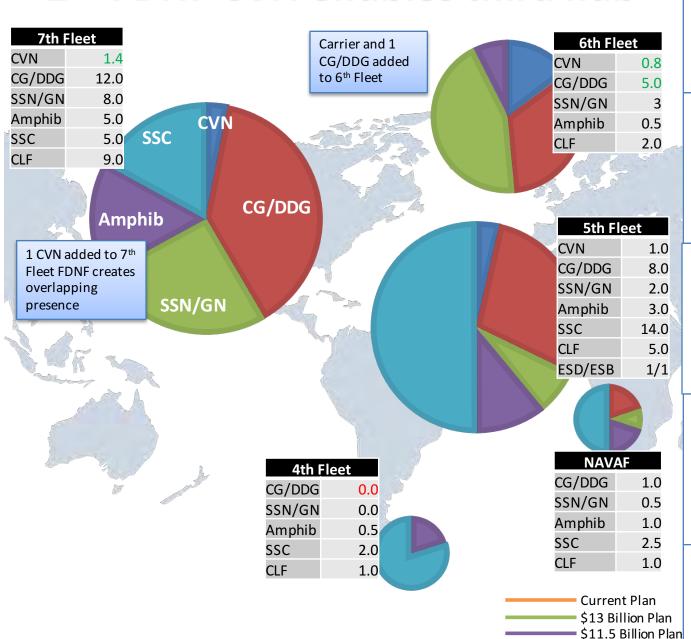


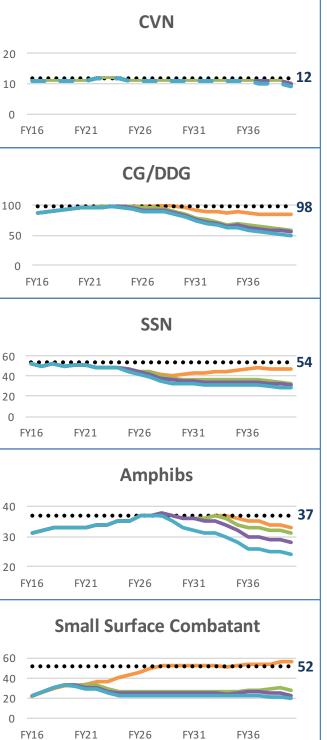
Mitigating shortfalls with forward basing



May not be a viable future approach due to cost of readiness model, impact on surge, and need for infrastructure

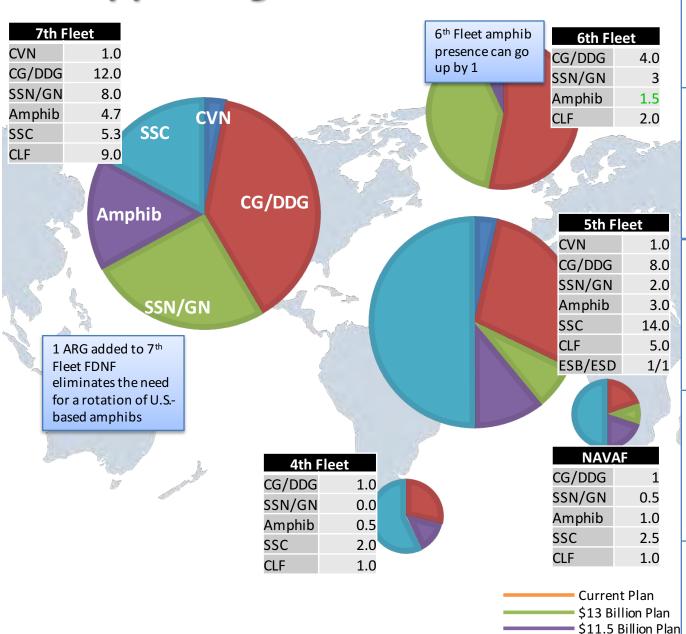
2nd FDNF CVN enables third hub

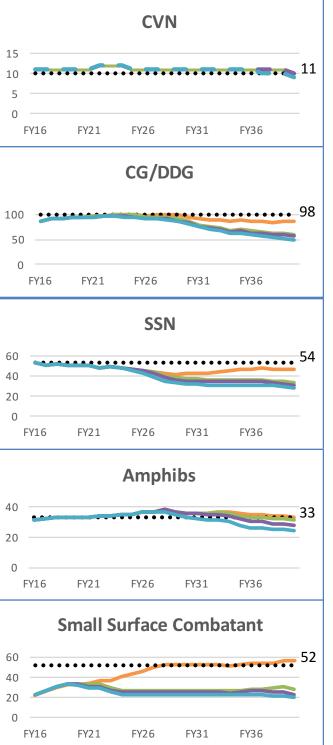




\$10 Billion Plan

Supporting EUCOM SPMAGTF





\$10 Billion Plan



Conclusions

- The Navy / Marine Corps are maximizing forward presence
 - At or exceeding planned deployment lengths & frequency
 - Service chiefs acknowledge surge capacity at 1/3 normal
- Today's optempo is wearing out the fleet faster, e.g.
 - Shortfall of strike fighters due to wearing out faster
 - Carrier gap in 5th fleet due to unexpected maintenance
- The planned fleet cannot maintain today's presence
 - And keep to established readiness cycles
- DoD must reduce its overseas presence or implement a mix of:
 - More shipbuilding
 - Expanded forward basing
 - Readiness cycles with more deployed time